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ATTACHMENT 1

2003-2004 Annual Update

FY 2000-2005

Consolidated Plan for Housing and Community
Development Programs in Orange County, N.C.

including the.....

*Town of Carrboro
Town of Chapel Hill
Town of Hillsborough*

**Prepared for
U.S Department of Housing and Urban Development**

**by
Orange County Housing and Community Development Department**

May 15, 2003

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Orange County Consolidated Plan for 2000-2005
Annual Update 2003-2004
Summary

BACKGROUND

In an effort to streamline several programs, the U.S. Department of Housing and Urban Development now requires all jurisdictions that receive federal Community Development Block Grant (CDBG) funds, federal HOME Program funds, Emergency Shelter Grants (ESG) and grants for Housing Opportunities for People with AIDS (HOPWA) to submit a Consolidated Plan for Housing and Community Development Programs.

The Town of Chapel Hill receives federal Community Development Block Grant funding each year and the Orange County HOME Consortium receives HOME funding each year. Since the Town of Chapel Hill is a member of the Orange County HOME Consortium, the County is permitted to submit one plan that details the housing needs and activities of the entire County including Chapel Hill.

The Consolidated Plan not only serves as an application for each of the four programs, but also seeks to further the statutory goals of these programs through a collaborative process whereby a community establishes a unified vision of housing and community development actions to address identified housing needs.

The Orange County HOME Consortium submitted the 2000- 2005 Consolidated Plan to HUD on May 15, 2000 that was approved in July 2000. Each year, the Consortium is required to submit an annual update to the 2000- 2005 Consolidated Plan to the U.S. Department of Housing and Urban Development by May 15th each year.

Prior to beginning to developing the 2003-2004 Annual Update, public hearings were held to hear citizen comments regarding housing and community development needs and proposed activities that should be included in the Plan. A public hearing was held by the Chapel Hill Town Council on January 29, 2003 and March 26, 2003 to receive citizen comments regarding housing needs and the proposed use of \$728,250 in CDBG funds Chapel Hill will receive in the 2003-2004 fiscal year, and \$739,591 that the Orange County HOME Consortium will receive in the 2003-2004 fiscal year. The Orange County Board of County Commissioners held a public hearing on February 4, 2003 regarding housing needs and the proposed use of \$739,591 in HOME funds the County HOME Consortium will receive in the 2003-2004 fiscal year.

After the public hearings, the HOME Program Review Committee comprised from each member of the consortium as well as the Manager or his representative reviewed applications for the HOME Program to develop the proposed HOME Program Design for the 2003-2004 Program Year. A total of eight (8) applications were received from local non-profit organizations and other local governmental units requesting approximately \$1,267,000.

Town staff reviewed applications received for Community Development Block Grant (CDBG) in much the same manner. After both spending plans were developed and the draft Annual Update was completed, citizens were allowed to review the document and provide comments to local staff during the official public comment period of April 11, 2003 to May 12, 2003.

Each jurisdiction approved the Update prior to submission to HUD.

Housing Priorities

The Consolidated Plan for Orange County identified the following housing priorities for 2000-2001.

1. Provide rehabilitation assistance for very low and low-income homeowners and renters.
2. Reduce the number of owner-occupied and rental housing units without indoor plumbing.
3. Provide assistance to households at less than 80 percent of median family income to connect existing public water and sewer systems.
4. Facilitate the construction of new or substantially rehabilitated housing units that are affordable to families below 60% of the area median income.
5. Facilitate the construction of up to 50 new units of rental housing affordable to very low and low-income families.
6. Create transitional housing units for shelter residents who can live independently.
7. Assist local non-profit human service agencies to provide a continuum of housing options for special populations, including older adults, the disabled, the mentally ill, and persons with AIDS.
8. Facilitate the purchase of new and existing housing units by first-time homebuyers with incomes 80% and below of the area median income.

Non-Housing Community Development Priorities

1. Provide economic development opportunities to low and moderate income citizens in Chapel Hill.
2. Revitalize the business areas serving low-income neighborhoods of Chapel Hill.
3. Provide funds to activities that support other Community Development objectives and activities or serve public housing residents.

Description of Key Projects

The 2000-2005 Consolidated Plan for Orange County identifies the following key projects:

- Land acquisition, rehabilitation, and public services for children in the Pine Knolls and Northside neighborhoods.
- Rehabilitation and refurbishment of public housing in the Lindsay Street and Airport Garden neighborhoods.
- Housing rehabilitation deferred loans to low-income owner and renter households.
- Acquisition and rehabilitation of rental units for lease by severe, persistently mentally ill county residents.
- Capitalization of a Community Revitalization Fund to support the purchase/rehabilitation of existing structures for resale to low-income families.
- Construction of a 32-unit townhouse development in the Meadowmont subdivision in Chapel Hill.
- Second mortgage assistance to first-time homebuyers for purchasers of housing developed and/or sponsored by local non-profit organizations at scattered locations in the County.
- Public service activities that compliment Neighborhood Revitalization activities or serve public housing residents including after-school programs and summer work programs.
- Funding for acquisition of land for future development by area non-profit organizations.
- Acquisition and rehabilitation of rental units for lease by low-income families and individuals.
- Property acquisition and construction of housing for persons with developmental disabilities.
- Construction of detached single-family housing and rental housing in the Rusch Road area of Chapel Hill.

CITIZEN PARTICIPATION

On January 29, 2003, the Chapel Hill Town Council held public hearings to receive citizen comments about how 2003-2004 Community Development, HOME and Capital Fund (Comprehensive Grant) funds could be spent. On March 26, 2003, the Chapel Hill Town Council held a second public hearing to receive citizen comments on proposed Community Development, HOME and Capital Fund grants. The Orange County Board of Commissioners held a public hearing on February 4, 2003 to receive citizen comments regarding housing needs in the community and the possible expenditure plan for 2003-2004 HOME Program funding.

All comments received at the public hearings and applications submitted for funding are summarized below.

Summary of Comments and Community Development Requests

The citizen comments and requests for funding received at the January 29, and March 26, 2003 public hearings held by the Chapel Hill Town Council are summarized below. Note that all agencies that requested funding were required to submit an application.

Affordable Housing Requests

Activities eligible for Community Development funding must meet one of three National Objectives:

- Benefit low- and moderate-income persons; or
- Aid in the prevention or elimination of slums and blight; or
- Treat urgent needs posing an immediate threat to public health and welfare.

Examples of eligible activities include acquisition and/or renovation of property, second mortgage assistance, and site development.

The following agencies submitted applications for affordable housing activities.

1. Affordable Rentals

Affordable Rentals requested \$90,000 of Community Development funds to purchase and renovate a house on McMasters Street for rent to a very low-income household (earning between 30% and 50% of the area median income). The organization also applied for a \$22,500 loan from Harrington Bank for this project.

Staff Comment: The proposed plan recommends allocating \$80,000 to Affordable Rentals for this project. According to the application submitted, Affordable Rentals has access to private financing that may be used to supplement the recommended amount of

Community Development funds.

2. Chapel Hill Department of Housing

The Chapel Hill Department of Housing requested \$385,500 of Community Development Program funds for the following purposes: \$300,000 to pay part of the cost to renovate twenty-six apartments in the Airport Gardens public housing community; \$79,500 to continue the Five-Year Refurbishing Program to refurbish about thirty-eight apartments; and \$6,000 to install and repair playground equipment.

Staff Comment: The proposed plan includes \$165,000 for the renovation of Airport Gardens, \$50,000 for refurbishing apartments and \$6,000 for playground equipment.

3. Chapel Hill Department of Housing – Transitional Housing

The Chapel Hill Department of Housing requested \$125,000 of Community Development funds to purchase a home for the Transitional Housing Program. Funds would be used to acquire and renovate a house. The purpose of the Transitional Housing Program is to provide a supportive environment that fosters a transition to private market housing for public housing residents.

Staff Comment: Though the acquisition of property is an eligible Community Development activity, the preliminary plan does not recommend budgeting funds for this program. Current funding efforts should focus on the renovation of Airport Gardens public housing community.

4. EmPOWERment, Inc.

EmPOWERment did not submit a formal application for funding, but submitted a letter requesting that the Council allocate \$250,000 to purchase property in the Sykes Street area of the Northside neighborhood.

Staff Comment: The preliminary plan does not include funds specifically for use by EmPOWERment. However, the plan does include \$115,750 for Neighborhood Revitalization activities.

5. Northside Community Association

The Northside Community Association requested \$275,000 of Community Development funds to establish a rehabilitation program for owner-occupied homes in the Northside and Pine Knolls neighborhoods.

Staff Comment: The preliminary recommendation includes \$150,000 for this program for the repair of approximately four homes. Staff will need to develop criteria for the program

in consultation with the Northside Association.

6. Habitat for Humanity of Orange County

Habitat for Humanity requested \$40,000 of Community Development funds for planning costs related to the development of property it recently purchased on Sunrise Road. Habitat intends to develop the property and sell homes to first time buyers earning less than 50% of the area median income.

Staff Comment: Payment of architectural design costs for new construction projects is not an eligible Community Development activity. This request could be considered for funding from a Housing Loan Trust Fund allocation already available to Habitat for the Rusch Road subdivision.

Community / Public Service Requests

The following agencies submitted applications for Community / Public Service activities:

1. Orange County Family Resource Centers

The Orange County Family Resource Centers requested \$15,000 of Community Development funds to operate an after school program at the South Estes Drive public housing community. The Center would provide free after school care for about thirteen children.

Staff Comment: The preliminary plan includes \$15,000 for this project.

2. Orange County Literacy Council

The Orange County Literacy Council requested \$13,500 to continue funding a Program Coordinator for the Community Computer-based Literacy Program. The Program provides computer-based literacy and GED classes to public housing residents and low-income Chapel Hill residents.

Staff Comment: The proposed plan includes \$13,500 for the Literacy Council.

3. Chapel Hill – Carrboro YMCA

The Chapel Hill – Carrboro YMCA requested \$12,680 of Community Development funds to continue operation of After School Programs for children living in the Pine Knolls and South Estes Drive Family communities.

Staff Comment: The proposed plan recommends \$13,000 (rounded) to the YMCA to

continue its after school program for youths living in the Pine Knolls and South Estes Drive public housing communities.

4. Youth Creating Change

Youth Creating Change has requested \$44,902 of Community Development funds to establish a contract with the Town of Chapel Hill to provide limited maintenance service such as: trash pick-up, bus clean-up and light lawn service, and to establish a youth individual development account (IDA) program.

Staff Comment: We do not recommend funding for this proposal. The Town currently operates a youth job training program during the summer through the Police Department and funding another program would be a duplication of services. Further, staff is still working with the organization to provide the documentation necessary to enter into a Performance Agreement for \$2,110 in Community Development funds awarded in June 2002 for a job training program. Until this initial project is complete and the project has been evaluated, no additional funding for this organization is recommended by Town staff.

5. Residents of the Emily / Partin Road Neighborhood

Major Geer, representing residents of the Emily / Partin neighborhood requested assistance from the Town to install sewer lines in the neighborhood.

Staff Comment: No funding is recommended for this project at this time. At the public hearing on January 29, 2003, the Council suggested that the residents of the Emily / Partin Road neighborhood consider approaching OWASA for an assessment project. Additional consideration may be given to this request in future years as funds are available.

Economic Development Requests

1. Delaine's House of Beauty requested \$30,608 of Community Development funds to purchase equipment for the beauty salon located on North Graham Street.
2. Young Minds After School Program requested \$18,900 of Community Development funds to purchase toys and games for an after school program, and for overhead expenses.

Staff Comment: Town staff does not recommend using Community Development funds for economic development projects. This recommendation is based on the Town's experience of providing one small business loan and the experience of other local communities.

**Summary of Comments and Applications
for 2003–2004 HOME Program Funding**

The following comments were received at public hearings held by the Council on January 29 and the County Commissioners February 4, 2003:

1. Alex Asburn, Director of Affordable Rentals, Inc. requested HOME funds to purchase units in Orange County for affordable rental housing. Mr. Asburn stated that he would develop a more specific proposal and submit an application.
2. Robert Dowling, Executive Director of Orange Community Housing and Land Trust requested second mortgage funds for two projects in Carrboro (approximately \$10,000 -\$12,000 per unit). Mr. Dowling stated that he would develop a more specific proposal and submit an application. [NOTE: Orange Community Housing and Land Trust decided not to submit funding requests for these projects. The organization actually submitted an application for second mortgage assistance for the Greenway Condominium Complex in Meadowmont.]

He also recommended that a land use planner be engaged to develop concept plans for the Greene Tract available for affordable housing.

3. Chris Moran, Executive Director of the Interfaith Council asked the County to develop a plan to end homelessness and that the County lift the moratorium on the Section 8 program.
4. Jack Chestnut, representing Carol Woods asked the County to consider encouraging the development of housing for senior citizens. He also recommended that there be some collaboration among the County's 2001 bond issues. Issues mentioned were affordable housing; aging; and parks.

The following agencies submitted applications for 2003-2004 HOME Program funding.

1. Affordable Rentals, Inc.

Affordable Rentals, Inc. submitted two requests: one to use \$188,000 to purchase a property on Roosevelt Drive, and a second for \$174,000 to purchase a triplex on Forsyth Drive. The properties would be made available as permanently affordable rental housing for households earning between 30% and 50% of the area median income.

Staff Response: The HOME Program Review Committee proposes to allocate \$188,000 to Affordable Rentals to purchase one house.

2. Chapel Hill Department of Housing

The Chapel Hill Department of Housing requests \$125,000 of HOME Program funds to develop a transitional rental housing program for public housing residents. The program would be a stepping-stone for families between public housing and the private housing market. Funds would be used to purchase a house in Chapel Hill that would be rented to a family currently residing in public housing.

Staff Response: The Review Committee recommends allocating \$32,000 to the Chapel Hill Housing Department. The Committee also discussed the possibility of using HOME funds as a down payment and using private financing to secure the balance of the acquisition cost thus being able to purchase more houses. Chapel Hill Town staff have concerns about obtaining private financing because the Town would need to guarantee payments on any such loan in the event rent was not timely received from the tenant or the property was vacant.

3. EmPOWERment, Inc.

EmPOWERment requests \$250,000 for second mortgage assistance activities to assist their agency and other non profit organizations with acquisition and rehabilitation of existing properties in Orange County. Properties would be sold to households earning less than 80% of the area median income, and the funds would be converted into deferred second mortgages to the buyers.

Staff Response: The Committee recommends allocating \$75,000 for this activity.

4. Habitat for Humanity

Habitat for Humanity requests \$150,000 of HOME Program funds to provide ten second mortgages to buyers in the Richmond Hills Subdivision in Efland. Homes will be sold to first time homebuyers earning less than 50% of the area median income.

Staff Response: The Committee recommends allocating \$150,000 for this project.

5. Orange Community Housing and Land Trust

The Land Trust requests \$100,000 to provide down payment assistance for ten first-time homebuyers in the Greenway Condominiums project in the Meadowmont Development. The condominiums, which are being developed by the private sector, would be placed in the Land Trust and sold to first time homebuyers, currently living or working in Orange County who earn less than 80% of the area median income.

Staff Response: The Committee recommends budgeting \$100,000 for this project.

6. Orange Community Housing and Land Trust

The organization requested \$10,000 in funding for operational support for the organization. As a designated Community Housing Development Organization for the HOME Program, the Land Trust is eligible to receive funds for operational support.

Staff Response: The Committee recommends budgeting \$10,000 for this request. This operational funding is specifically targeted to assist in the implementation of the Greenways Condominium project.

7. Weaver Community Housing Association

Weaver Community Housing Association requested \$270,000 of HOME Program funds to acquire and rehabilitate five three bedroom apartments for cooperative units at the Cedar Rock Apartment complex in Carrboro. According to the organization, a “cooperative unit” is a habitable space that includes private sleeping space and shared access to living, dining, bath, kitchen and community facilities.

Staff Response: The Committee does not recommend funding for this project at this time. The Committee members generally supported the concept of cooperative housing, but felt that more education is needed about this innovative model.

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B. Available Resources

The following federal resources are expected to be available during the coming Fiscal Year to address the priority needs and specific objectives identified in the strategic plan.

Federal Programs		
CDBG funds	\$723,000	<i>Town of Chapel Hill</i>
HOME funds	\$739,591	<i>Orange County HOME Consortium</i>
Local Resources (Local General Fund)		
Town of Chapel Hill Housing Loan Trust Fund		
Town of Chapel Hill	\$5,250 \$68,227	<i>Program Income HOME Program Match</i>
Town of Carrboro	\$23,297	<i>HOME Program Match</i>
Town of Hillsborough	\$ 8,320	<i>HOME Program Match</i>
Orange County	\$66,563	<i>HOME Program Match</i>
TOTAL RESOURCES	\$1,634,248	

C. Planned Activities

**TOWN OF CHAPEL HILL
COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM
JULY 1, 2003 THROUGH JUNE 30, 2004**

The U.S. Department of Housing and Urban Development has informed us that the Town of Chapel Hill will receive \$728,250 of Community Development funds in fiscal year 2003-2004.

Priority: Provide rehabilitation assistance for very low- and low-income homeowners and rental housing serving very low and low-income tenants.

Public Housing Activities

1. Renovation of Airport Gardens

Approximately, \$165,000 of Community Development funds will be budgeted for the rehabilitation of twenty-six units at the Airport Gardens public housing community. Proposed renovation work would include the abatement of lead-based paint and asbestos, replacement of windows and screens, replacement of interior and exterior doors, replacement of furnaces, replacement of floor tiles, replacement of bathtub liners and surrounds, bathroom fixtures, plumbing and electrical upgrades, and interior and exterior painting.

2. Refurbishing Program

Additionally, approximately \$50,000 of Community Development funds will be allocated to continue the public housing refurbishing program. This program includes minor repairs of public housing units.

3. Installation and Repair of Playground Equipment

Approximately \$6,000 of Community Development funds will be used to repair and replace playground equipment at various public housing sites.

This activity is located in an existing public housing community which is in an area of both low/moderate and minority concentration. This is a continuation of the Town's efforts to renovate existing public housing communities.

Anticipated Beneficiaries: 50 households earning less than 80% of the median income

Accomplishments: 50 renovated public housing apartments

Anticipated Completion Date: September 30, 2004

\$221,000

Comprehensive Rehabilitation

Funds would provide deferred loans to rehabilitate owner-occupied and rental housing units. Homeowners with incomes less than 80% of median income would be eligible for these loans.

Anticipated Beneficiaries: 4 households earning less than 80% of the median income

Accomplishments: 4 renovated dwelling units

Anticipated Completion Date: September 30, 2004

\$150,000

Priority: Facilitate the construction of new or substantially rehabilitated housing units that are affordable to families earning less than 80% of the median family income.

Neighborhood Revitalization:

Approximately \$115,750 will be allocated to continue neighborhood revitalization activities in the Northside and Pine Knolls communities, as well as public housing neighborhoods. Funds could be used for second mortgage assistance, property acquisition or renovation, code enforcement, demolition, public improvements such as installation of sidewalks or road improvements, or community service activities. Activities must serve households earning less than 80% of the HUD published area median income.

Further, \$20,000 of these funds will be utilized to expand the Police Department's summer youth work program for youths living in the Pine Knolls, Northside and public housing communities. The youths would work approximately twenty hours per week in various Town Departments. An estimated fifteen to twenty youths could be hired for this program.

The remaining funds to focus on improving living conditions in the Sykes Street area of Northside. Efforts will include continuing to work with neighborhood residents, EmPOWERment, Orange Community Housing and Land Trust, and the Sykes Street Steering Committee. Plans are also to continue to work with the Police Department, Planning, Inspections, and Public Works to improve the neighborhood environment. Specific activities in the Northside area could include acquisition and rehabilitation of housing for homeownership, code enforcement, and where necessary, demolition of unsafe homes, construction and repair of sidewalks, and other public improvements.

Anticipated Beneficiaries: 5 households earning less than 70% of the area median income

Accomplishments: Acquisition of 5 properties

Anticipated Completion Date: June 30, 2005

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\$115,750

Funds will be allocated to Affordable Rentals, Inc. to acquire property in Chapel Hill for lease to a to low income families with incomes below 50% of area median.

Anticipated Beneficiaries: 2 households earning less than 50% of the area median income
Accomplishments: 2 housing unit
Anticipated Completion Date: December 2004

\$80,000

Priority: Provide funds to activities that support other Community Development objectives and activities, especially activities that compliment Neighborhood Revitalization activities or serve public housing residents.

Funds will be allocated to the Chapel Hill–Carrboro YMCA to continue operation of after school programs for children living in the Pine Knolls neighborhood and the South Estes Drive public housing community.

Anticipated Beneficiaries: 20 children of households earning less than 80% of the area median income
Accomplishments: Free childcare for 20 children
Anticipated Completion Date: June 30, 2003

\$13,500

Funds will be allocated to the Orange County Literacy Council to continue to operate computer-based literacy programs for public housing residents and other lower income Chapel Hill residents.

Anticipated Beneficiaries: 30 individuals earning less than 80% of the area median income
Accomplishments: Provision of literacy related services
Anticipated Completion Date: June 30, 2002

\$11,500

Funds will be allocated to the Chapel Hill Police Department to sponsor a summer work program for youth living in the Pine Knolls, Northside and public housing communities. The youth will work approximately twenty hours per week in various Town Departments including Police, Housing, Public Works, Parks and Recreation, Fire, Town Clerk and the Library.

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Anticipated Beneficiaries: 10 youth earning less than 80% of the area median income
Accomplishments: 10 youth will receive job-training skills
Anticipated Completion Date: June 30, 2002

\$5,500

Program Administration

\$75,000

TOTAL \$461,000

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HOME INVESTMENT PARTNERSHIP PROGRAM
July 1, 2003 through June 30, 2004

Priority: Facilitate the construction of new or substantially rehabilitated housing units that are affordable to families below 60% of the area median.

I. Funds would be allocated to Affordable Rentals, Inc. to assist in the purchase of a duplex rental unit on Roosevelt Street in Chapel Hill for lease to low income families with incomes at 50% and below of median income.

Anticipated Beneficiaries: Two (2) families earning less than 50% median inc.
Accomplishments: One (1) duplex housing unit
Anticipated Completion Date: December 31, 2003

\$188,000

II. Funds would be allocated to the Town of Chapel Hill to assist in the purchase of one dwelling unit to provide transitional housing for a public housing family transitioning to permanent housing.

Anticipated Beneficiaries: One (1) family earning less than 50% median income
Accomplishments: One (1) housing unit
Anticipated Completion Date: September 30, 2004

Development Schedule:

Identify other funding sources in order to purchase the dwelling unit.	12/2003
Rehabilitate the house if necessary.	03/2004
Complete leasing.	09/2004

\$32,000

III. Funds would be allocated to Habitat for Humanity to provide ten (10) deferred second mortgages to first-time homebuyers with incomes below 80% of median income in the Richmond Hills subdivision.

Anticipated Beneficiaries: Ten (10) families earning less than 50% median income
Accomplishments: Ten (10) housing units
Anticipated Completion Date: June 2004

Development Schedule:

Begin house construction (three homes)	04/2003
Complete construction (three homes); Sale homes	08/2003
Begin construction of remaining seven homes	08/2003
Complete construction; sale homes	03/2004

\$150,000

IV. Funds would be allocated to Orange Community Housing and Land Trust to provide down-payment assistance for up to 10 newly constructed condominiums at the planned Greenway Condominiums at Meadowmont. Eligible families would be first-time homebuyers with incomes below 80% of median income.

Anticipated Beneficiaries: 10 families earning less than 80% median income
Accomplishments: 10 housing units
Anticipated Completion Date: June 30, 2004

Development Schedule:

Begin construction 06/2003
Project completion 06/2004

\$100,000

V. Funds would be allocated to EmPOWERment to provide up to five (5) deferred second mortgages to first-time homebuyers with incomes below 80% of median income. Homebuyers would purchase existing housing located in various areas of the County.

Anticipated Beneficiaries: 5 families earning less than 80% median income
Accomplishments: 5 housing units
Anticipated Completion Date: December 31, 2004

\$ 75,000

Operational Support – CHDO \$10,000

Program Administration: \$73,959

Total Funds Available: \$832,040
(includes 25% match calculation and program income)

- D. **Geographic Distribution** - See above program descriptions.
- E. **Homeless and Other Special Needs Activities**

Orange County Continuum of Care Plan

Continuum of Care Committee

A Continuum of Care Committee is currently meets quarterly and is composed of representatives from nearly 50 public and private organizations and local government department representatives as well as several individual citizens. The Inter-Faith Council for Social Services serves as the lead agency for the committee. This group is worked hard last Spring to develop a new Continuum of Care Plan that will included the establishment of clear goals for meeting the needs of the homeless population and the identification of possible revenue sources to achieve these goals. A FY2002 Continuum of Care application was prepared in response to the FY2002 Continuum of Care Notice of Funding Availability due May 31, 2002. The application requested renewal funding for Project Homestart, a transitional housing program (\$366,156) as well as funding for a proposed leasing program in the amount of \$262,140. The application also included a Shelter Plus Care renewal application from Orange Person Chatham Mental Center (\$103,000). All funding applications were successful with the exception of the request for funding for Project Homestart. A strategic task force has been established to address the critical funding needs of Project Homestart.

Vision Statement

The Continuum of Care Committee seeks to eliminate homelessness and promote the creation of an adequate supply of permanent affordable housing. As we work collaboratively to attain this vision, we will help individuals and families to achieve their goals housing related goals and live as full members of the community. We will establish an integrated approach to services with strong inter-connections and communication among all of the organizations whose work affects the homeless, including strong advocacy and access to an array of needed support services including but not limited to long-term employment, living wages, training, benefits, counseling, quality health and mental health care.

Goals

1. Define what we mean by the "continuum" of services (what is the range of services and factors that must be brought to bear on each individual/family situation?).
2. Define what we mean by "affordable" housing and ensure that our definition is consistent with the definition being used by units of government and service providers in Orange County.